

# Front Range Roundtable

Executive Team Meeting

September 11, 2009



# Proposed Agenda for Roundtable Executive Team Meeting (9/11/09 morning)

## Topic

## Timing

1. Overview of upcoming events, review progress against work plan 9:00 – 9:20
2. Discuss findings from insight interviews and recommendations for Roundtable priorities for 2010 9:20 – 10:20
3. Break 10:20 – 10:40
4. Agree on agenda and materials for 9/18 Roundtable meeting 10:40 – 11:00
5. Strategize on desired outcomes from three-way afternoon meeting (with FRWWPWG and NFRMPBWG) 11:00 – 11:30
6. Review agenda and templates for FHAC presentation 11:30 – 11:45
7. Next steps 11:45 – 12:00



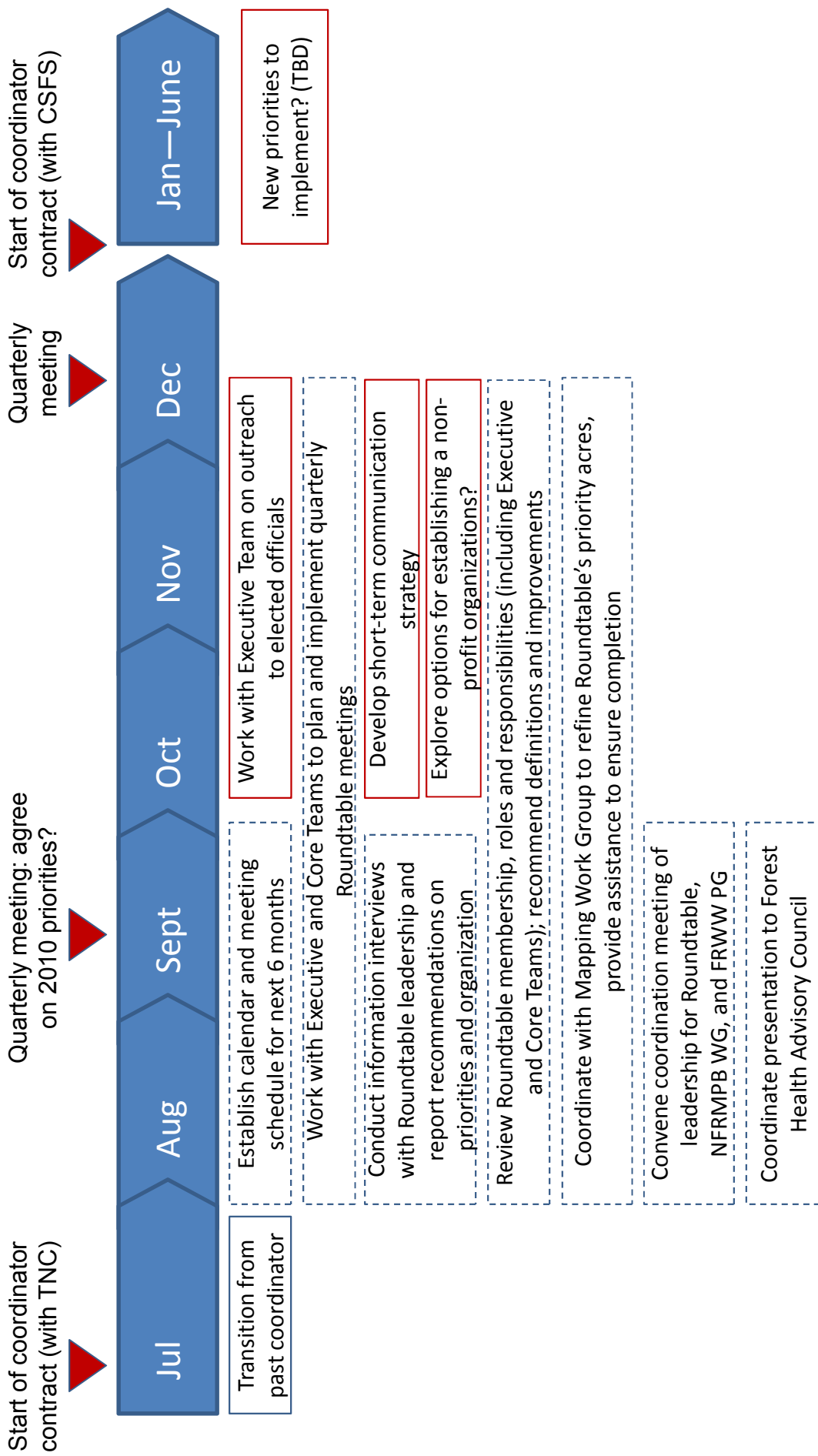
# Upcoming Roundtable Meetings and Events

Event	Place	Date	Time	Purpose	Executive	Core	Mapping	All Roundtable
Executive Team Meeting	U.S. Forest Service Rocky Mountain Region 740 Simms St Golden, CO 80401 303-275-5350 (Fernow Room)	Friday 9/11	9am - 12pm	Agree on material to share with Roundtable	X			
Leadership meeting with Watershed and Beetle Groups	U.S. Forest Service Rocky Mountain Region 740 Simms St Golden, CO 80401 303-275-5350 (Fernow Room)	Friday 9/11	1 - 4pm	Agree on relationships between groups and what activities to coordinate	X			
Mapping Work Group Kickoff Call	<a href="https://www2.gotomeeting.com/join/611021250">https://www2.gotomeeting.com/join/611021250</a> Meeting ID: 611-021-250 Meeting Password: roundtable Conference call number 866-852-1588 participant passcode: 516343	Tuesday 9/15	1 - 3pm	Finalize data sources and methodology before Brian B. begins GIS analysis			X	
Roundtable Quarterly Meeting	U.S. Forest Service Rocky Mountain Region 740 Simms St Golden, CO 80401 303-275-5350	Friday 9/18	9:30 - 3pm	Agree on priorities and structure for year	X	X	X	X
Governor's Forest Health Advisory Council	Denver TBD	9/28 or 9/29 (TBD)	TBD (45 minutes)	Highlight recent progress and coming priorities / challenges	X			
Core Team Meeting	Boulder TNC: 2424 Spruce St., Boulder, CO 80302, Room 308	Wed 10/28/09	1 - 4pm	To organize members around initiatives approved by Roundtable on 9/18		X		
Public Kickoff for NFF Conservation Campaign	Denver TBD				X			



# Prior Work Plan for July to December

- Completed
- In progress
- Upcoming



Note: Additional tasks completed but not planned include: submitting Gilpin grant request, providing proposed updates to Roundtable website (not yet implemented), submitting survey information to the CFRI for the FHAC  
 Contact: gali@behconsulting.com



# Roundtable Members Interviewed, Summer 2009

Name1	Name2	Org Type	Organization	Department or Title	Executive	Mapping	Core	WG	FRWW/PWG
Paige	Lewis	Conservation	The Nature Conservancy	Governmental Affairs	X		X		
Carole	Ekarius	Conservation	Coalition for the Upper South Platte			X			
Hal	Gibbs	Federal	US Forest Service	Arapaho and Roosevelt National Forests and Pawnee National Grassland		X	X	X	X
Glenn	Casamassa	Federal	US Forest Service	Arapaho and Roosevelt National Forests and Pawnee National Grassland	X		X		X
Bob	Leaverton	Federal	US Forest Service	Pike-San Isabel National Forests	X		X		X
Jeff	Kitchens	Federal	US Bureau of Land Management	Forestry Program Manager		X		X	
Mike	Lewelling	Federal	National Park Service				X		
Therese	Glowacki	Local gov't	Boulder County	Open Space				X	
Ben	Pearlman	Local gov't	Boulder County	Commissioners' office / staff	X		X		
Jim	Ignatius	Local gov't	Teller County	County Commissioner					
Wade	Yates	Local gov't	Jefferson County	County Administrator's Office					
Randal	Frank	Local gov't	Jefferson County	Open Space				X	
Jeanne	Nicholson	Local gov't	Gilpin County	County Commissioner					
Tony	Cheng	Science / Academic	Colorado State University	Colorado Forest Restoration Initiative					
Jeff	Jahnke	State	Colorado State Forest Service	State Forester	X		X	X	X
Dave	Hessel	State	Colorado State Forest Service	FRFTP Coordinator			X		X
Chuck	Dennis	State	Colorado State Forest Service	FRFTP State Operations		X	X	X	X
Don	Kennedy	Water	Denver Water Department	Environmental Planner					X



# Interview Questions and Results Categories

## Questions

What's Working?

- Your organization's participation in the Roundtable: Why did your organization join the Roundtable? What benefits did it hope to receive from participation? Have these benefits been realized? Which ones? Why or why not?

Strategy

- Past activities: Overall, how satisfied are you with the progress made by the Roundtable? What activities were the most beneficial to you, your organization, and/or the Roundtable? Which did not result the way you had hoped?
- Roundtable priorities: What are the top priorities you see for the Roundtable over the next year?

Organization

- Roundtable organization: How would you describe the roles of the Executive Committee, the Core Team, and other members? What is the ideal frequency for each of these groups to meet? Do you see the need for any other/different groups to convene?
- If you could make any organizational changes, what would they be?

Operations

- What do you like about the way the Roundtable is currently operates? What would you like to see changed?
- How would you describe the the current relationships between the Roundtable and the **Front Range Fuels Treatment Partnership (FRFTP)**, **Front Range Watershed Wildfire Protection Working Group (FRWWPWG)** and the **Northern Front Range Mountain Pine Beetle Working Group (NFRMPBWG)**? Is there anything you would change about the way these groups operate and interact with the Roundtable? What would be your preferred relationships?

Partnerships

- FRFTP
- FRWWPWG
- NFRMPBWG

## Results Categories

- Accomplishments
- Consensus Building
- Awareness, Information Sharing, and Satisfaction
- Re-Define Purpose: Focused / Broad?
- Monitoring
- Outreach
- Demonstration Project II
- Science
- Mapping
- Biomass Utilization and Slash Sites
- Re-Define Executive Team
- Re-Define Core Team
- Re-Define Membership Structure
- Expand Diversity
- Non-Profit Status

- Decision-Making
- Governance and Accountability
- Meetings Structure
- Meetings Frequency and Location

See Interview Notes for Quotes per Category



# Recommended Roundtable Priorities

<b>Higher</b>	3 <sup>rd</sup> tier priorities	<p>9. Improve Roundtable operations</p> <p>10. Expand membership diversity</p> <p>11. Science education and collaboration</p>	1 <sup>st</sup> tier priorities	<ol style="list-style-type: none"> <li>1. Acknowledge and celebrate successes to date</li> <li>2. Outreach</li> <li>3. Demonstration project</li> <li>4. Redefine purpose: stay focused or go broad?</li> </ol>
<b>Lower</b>	4 <sup>th</sup> tier priorities	<ol style="list-style-type: none"> <li>12. Mapping</li> <li>13. Nonprofit incorporation</li> <li>14. Biomass utilization and slash sites</li> <li>15. Improve relationship with NFRMPBWG</li> </ol>	2 <sup>nd</sup> tier priorities	<ol style="list-style-type: none"> <li>5. Improve relationship with FRFTP</li> <li>6. Monitoring</li> <li>7. Improve organizational structure</li> <li>8. Improve relationship with FRWWPWG</li> </ol>

**Lower** **Higher**

## Importance to Roundtable Members

Source: Information interviews with 18 Roundtable members, Summer 2009  
 Contact: gali@behconsulting.com



# Proposed 1<sup>st</sup> Tier Roundtable Priority: Acknowledge and Celebrate Successes To Date

Proposed Priority	Findings	Recommendations
1. Acknowledge and celebrate successes to date		
Accomplishments	<ul style="list-style-type: none"> <li>Some important recommendations from 2006 have been (or are about to be) realized, including biomass utilization, long term stewardships contracts, increased federal funding for on the ground treatments, increased public and political awareness, slash sites for private landowners, CWPPs, and the continuation of the Roundtable.</li> </ul>	<ul style="list-style-type: none"> <li>Acknowledge and celebrate:               <ol style="list-style-type: none"> <li>The significant accomplishments that have been realized through the support of the Roundtable.</li> <li>The fact that through the Roundtable, 29 organizations representing a diverse range of stakeholders reached consensus about how to reduce fire risk and achieve forest restoration in the Lower Montane ecoregion, an area of almost 350k acres that needs thinning treatment.</li> <li>The value that the Roundtable’s work has provided to its members and the Front Range community and that the existence of the Roundtable—even it were only a forum to exchange information—has immense value to many members.</li> </ol> </li> <li>This doesn’t have to be a big party; it can be as simple as a cake and a roll call of accomplishments at the December meeting.</li> </ul>
Consensus Building	<ul style="list-style-type: none"> <li>In 2006 the Roundtable achieved its original goals of convening diverse stakeholders, figuring out areas of agreement versus disagreement, and reaching consensus on what to do about any area of agreement (the only area of agreement turned out to be about the Lower Montane ecoregion).</li> </ul>	
Awareness, Information, Satisfaction	<ul style="list-style-type: none"> <li>The 2006 report has not “sat on a shelf.” It has been cited in proposals for grant funding.</li> <li>Roundtable members benefit from sharing science and technical information: elected officials are becoming educated on forest ecology and agency partners are sharing implementation best practices.</li> <li>Many Roundtable members are highly satisfied with their participation.</li> </ul>	





# Proposed 1<sup>st</sup> Tier Roundtable Priorities: Outreach and Demonstration Projects

Proposed priority	Findings	Recommendations
<p>2. Outreach</p>	<ul style="list-style-type: none"> <li>• 61% of interviewees proposed that outreach be a top Roundtable priority for 2010. Only one interviewee felt that outreach was premature given the strategic issues facing the Roundtable.</li> <li>• There is not agreement on what form or content that outreach should take.</li> </ul>	<ul style="list-style-type: none"> <li>• Assign to the core team (or recruit a new working group devoted to outreach) the task of developing and implementing an outreach strategy through 2010.</li> </ul>
<p>3. Demonstration Projects</p>	<ul style="list-style-type: none"> <li>• 72% of interviewees proposed that another Woodland Park-type demonstration project should be a top Roundtable priority for 2010. Only one interviewee felt that this was not the best role for the Roundtable.</li> <li>• This is a role that the Roundtable has played with success before. It should be fairly straightforward to do it again.</li> </ul>	<ul style="list-style-type: none"> <li>• Assign to the core team (or recruit a new working group devoted to demonstration projects) the task of developing and implementing a plan to launch a second demonstration project by the end of 2010.</li> </ul>



# Proposed 1<sup>st</sup> Tier Roundtable Priority: Redefine Purpose—Stay Focused or Go Broad?

Proposed priority	Findings	Recommendations
<p>4. Re-define Purpose</p>	<p>4. Re-define Purpose: Stay Focused or Go Broad?</p> <ul style="list-style-type: none"> <li>The Roundtable’s mission—as of 2006—was to “develop a long-term vision and roadmap for protecting communities from the risk of wildfire and restoring forest health in 10 Colorado Front Range Counties.”</li> <li>50% of interviewees would like to revisit or update the Roundtable’s purpose. These interviewees feel this mission either:               <ol style="list-style-type: none"> <li>No longer fits;</li> <li>Was accomplished with the publishing of the 2006 recommendations; or</li> <li>Is not being realized by current Roundtable activities.</li> </ol> </li> <li>All three types of sentiments expressed indicate that the mission statement can be updated to represent more current viewpoints.</li> </ul>	<ul style="list-style-type: none"> <li>New consensus on Roundtable priorities can be used to re-define the mission.</li> <li>Propose the matrix of priorities to the Roundtable at the 9/18 meeting; try to agree on the top 3–5 to organize around.</li> <li>If no agreement is reached on 9/18, let the core team decide on 10/28. Agreeing on top priorities should not wait until the December Roundtable meeting.</li> <li>On the larger issue of updating the mission, the Roundtable must first decide whether its going to stay focused or go broad (see below).</li> </ul>
<p>Stay Focused or Go Broad?</p>	<ul style="list-style-type: none"> <li>In 2006, the Roundtable reached agreement on what would reduce fire risk and restore forests in the Lower Montane. Since then, it has struggled with trying to reach consensus about what would be best in the Upper Montane.</li> <li>Some members want the Roundtable to focus on implementing the recommendations agreed on in 2006 and not get diverted by trying to expand the areas of consensus.</li> <li>Some members feel the other Front Range groups (watershed and beetle) grew out of the Roundtable’s inability to address these issues. They feel that the Roundtable is losing influence because it is not taking on these issues itself.</li> <li>One member wants the Roundtable to expand geographically to the south.</li> <li>Either way, many members feel the Roundtable should broaden its scope.</li> </ul>	<ul style="list-style-type: none"> <li>At the 9/18 Roundtable meeting, members should decide [with a “straw poll” whether the primary mission is to (1) implement the 2006 recommendations or (2) expand the scope of agreement to create new recommendations for issues not previously addressed (e.g., watersheds, beetles, Upper Montane ecology), or (3) both, accepting that it is difficult to do either one with excellence when trying to do both.</li> </ul>



# Proposed 2<sup>nd</sup> Tier Roundtable Priority: Improve Relationship with FRFTP

Proposed priority	Findings	Recommendations
<p>5. Improve Relationship with FRFTP</p>	<ul style="list-style-type: none"> <li>The Roundtable was originally a creation of the Front Range Fuels Treatment Partnership. However, the current relationship, roles, and responsibilities are unclear.</li> <li>Everyone agrees that the Roundtable makes consensus-based recommendations, and the individual agencies in the FRFTP decide whether or not to accept and implement those recommendations.</li> <li>There is disagreement on how much the agencies actually act on the Roundtable priorities. There is also disagreement on whether the FRFTP is an active partnership outside of the Roundtable anymore.</li> <li>Policy issues may be preventing agencies from implementing Roundtable priorities.</li> </ul>	<ul style="list-style-type: none"> <li>It is important to clarify the relationship and obligations between the Roundtable and the FRFTP, or some Roundtable members may become disaffected.</li> <li>Working together on the monitoring initiative may help structure and inform this discussion.</li> <li>It may also be useful to explore policy barriers to FRFTP implementation and target those for change through outreach (e.g., requirements to treat a certain number of acres for a given total cost requires an agency to let cost decisions override other priorities, such as Roundtable priorities).</li> </ul>



# Proposed 2<sup>nd</sup> Tier Roundtable Priority: Monitoring

Proposed priority	Findings	Recommendations
<p>6. Monitoring</p>	<ul style="list-style-type: none"> <li>• 66% of interviewees proposed that monitoring of treatments since 2006 be a top Roundtable priority for 2010. No one said that it should not be.</li> <li>• A monitoring effort was kicked off in early 2009 and planned as a tabular effort instead of a mapping effort: this would have resulted in an estimate of total acres treated but no evaluation of whether the treatments were in Roundtable priority areas. One person was assigned to this effort.</li> <li>• In May 2009, a separate mapping effort was kicked off in May 2009 to focus on further prioritization of treatment areas. An entire team of 10 people volunteered for this effort. While no one interviewed opposed a monitoring effort, 27% of interviews questioned the wisdom of another mapping prioritization effort.</li> </ul>	<ul style="list-style-type: none"> <li>• Consider shifting resources from mapping to monitoring, since the monitoring effort has much more Roundtable consensus [see Mapping interview results later].</li> </ul>



# Proposed 2<sup>nd</sup> Tier Roundtable Priority: Improve Organizational Structure

Proposed priority	Findings	Recommendations
<p>7. Improve Organizational Structure (continued on next page)</p> <p>Redefine Executive Team</p>	<ul style="list-style-type: none"> <li>• 38% of interviewees expressed concern about the current structure and composition of the Executive Team.</li> <li>• Both environmentalists and Federal agencies are separately perceived to be “co-opting” the process.</li> <li>• The Executive Team likes the small size for efficiency and believes the team has worked well, but are open to changing the structure to meet Roundtable members’ concerns about fair representation.</li> </ul>	<ul style="list-style-type: none"> <li>• The Roundtable should clearly document the executive team’s structure, roles, and procedures (e.g., decision-making, joining, Rotating off ). First ,the executive team must decide whether to document the structure and procedures as they exist now (or have been until now), or change them to meet some of the concerns expressed about representation, transparency, and change.</li> <li>• A common approach to conservation partnership executive teams features: a set number of seats; seats may be assigned to specific organizations (e.g., TNC, USFS, CSFS), or types of groups (recreation, county commissioners, water, timber, etc.); staggered terms to maintain institutional knowledge; process for rotating membership; etc.</li> </ul>
<p>Redefine Core Team</p>	<ul style="list-style-type: none"> <li>• The Core Team is the institutional knowledge center of the Roundtable, with its longest-tenured members.</li> <li>• It has been helping the coordinator create agendas and materials for quarterly Roundtable meetings, but beyond that, it lacks a clear purpose and might be underutilized given the collective experience of the team.</li> </ul>	<ul style="list-style-type: none"> <li>• Organize the core team around key priorities for 2010. The team may still meet as one team, but people should be assigned to help achieve specific Roundtable priorities, with tasks and deliverables for each monthly meeting.</li> <li>• Invite Roundtable members to join the Core Team if they want to actively work on the Roundtable priorities for 2010.</li> </ul>



# Proposed 2<sup>nd</sup> Tier Roundtable Priority: Improve Organizational Structure (Continued)

Proposed priority	Findings	Recommendations
<p>7. Improve Organizational Structure (continued)</p> <p>Redefine Membership</p>	<ul style="list-style-type: none"> <li>38% of interviewees proposed tightening up the membership structure (rules and roles) as a top Roundtable priority for 2010.</li> <li>There are no longer any membership definitions at the Roundtable, whereas there used to be.</li> <li>Some members may be authorized to speak on behalf of their organizations while others may not, and the Roundtable does not currently know who falls into which category.</li> <li>Some organizations have several members attend Roundtable meetings, but the Roundtable does not know who is the designated member that may speak for that organization.</li> <li>Some conservation partnerships have clearly defined membership profiles with rules, responsibilities, sometimes dues (average \$2,500 per organization), and sometimes signed agreements to designate the member and alternate and share use of organizational names, logos, and IP developed collaboratively.</li> </ul>	<ul style="list-style-type: none"> <li>When the Roundtable makes a public statement regarding an area of consensus, it is important that it know on behalf of which organizations it has permission to speak.</li> <li>The Roundtable should document and implement a membership structure that allows the Roundtable to know who are members and who are guests, and how a member becomes a guest.</li> <li>The Roundtable should also decide how many members may join per organization and whether there needs to be one designated member, and an alternate.</li> <li>At the 9/18 meeting, members should take a straw poll to decide if this is a greater priority than the others proposed, and if so, how these decisions should be made, by whom, and by when.</li> </ul>





# Proposed 2<sup>nd</sup> Tier Roundtable Priority: Improve Relationship with FRWWPWG

Issues	Findings	Recommendations
<p>8. Improve Relationship with FRWWPWG</p> <p>Goals and activities</p>	<ul style="list-style-type: none"> <li>The FRWWPWG is motivated by protecting communities and promoting the importance of watersheds to communities both in and outside of the WUI.</li> <li>The FRWWPWG has clear goals and activities: (1) it is conducting watershed assessments to prioritize zone of concern to inform CWPPs, (2) it is promoting the creation of new watershed-level protection plans, called (CWP)<sup>2</sup> and is about to demonstrate its first use in Summit County, and (3) it is communicating to the public and policy makers about fire risks to watersheds.</li> <li>The group's scope is larger than that of the Roundtable's 10 counties.</li> </ul>	<ul style="list-style-type: none"> <li>The Roundtable shares the FRWWPWG's motivations does not agree with their activities.</li> <li>If the Roundtable does not agree with the goals and activities of the FRWWPWG, then it should clearly offer alternatives in which it is willing to invest its own resources.</li> <li>The differences between the desired goals and activities of the FRWWPWG and the Roundtable are not insurmountable, but resolving these differences and coming to agreement diverts time and energy away from other Roundtable priorities, namely implementing the 2006 recommendations regarding areas of agreement.</li> </ul>
<p>Concerns about on-the-ground implications</p>	<ul style="list-style-type: none"> <li>Roundtable members have concerns about the implications of the FRWWPWG's work on the ground.</li> <li>Some Roundtable members believe that FRWWPWG is not taking enough science into account, particularly around the use of fire and the unknowns about the need for or results of forest treatments in the Upper Montane.</li> <li>The benefits of the proposed (CWP)<sup>2</sup> are not well understood or demonstrated yet. Some Roundtable members feel introducing new (CWP)<sup>2</sup> when communities have just finished or are struggling with CWPPs seems confusing, redundant, and intimidating.</li> </ul>	<ul style="list-style-type: none"> <li>The executive team should decide whether these concerns are solvable, and how quickly. A great deal of time has already been spent trying to resolve these differences, without success.</li> <li>If the executive team decides it won't be possible to resolve differences quickly, then the two groups are encouraged to formally separate, so that there is no confusion about the Roundtable's direct involvement in the FRWWPWG's work.</li> </ul>
<p>Concerns about process</p>	<ul style="list-style-type: none"> <li>Some Roundtable members feel that the FRWWPWG process has not included all stakeholders, namely scientists and conservationists.</li> </ul>	<ul style="list-style-type: none"> <li>Instead, the two groups are encouraged to start a new coalition of Front Range place-based partnerships with any other groups that wish to coordinate communication and other activities. (e.g., NFRMPBWG).</li> </ul>
<p>Part of Roundtable?</p>	<ul style="list-style-type: none"> <li>The FRWWPWG clearly started out as a working group of the Roundtable. However, the Roundtable never reached consensus on approving the goals and activities of the FRWWPWG. The working group moved ahead on its proposed activities—increasingly with other partners not on the Roundtable.</li> <li>The working group would like to be part of the Roundtable, but it does not want to take direction from the Roundtable. The Roundtable would like to undertake a watershed assessment effort, but such an assessment would still need to be approved by historical Roundtable decision-making processes—100% consensus, with input from a diverse range of stakeholders.</li> </ul>	<ul style="list-style-type: none"> <li>There is a need for a statewide association of local conservation partnerships. The Roundtable and the FRWWPWG could agree to try to take the lead in building one together, so that the infrastructure is ready to add other partnerships over time.</li> <li>Consider following the example of the Hawai'ian Association of Watershed Partnerships (HAWP), where the coordinator from each of 9 separate partnerships sits on the executive committee of the HAWP, each representing their respective partnership and coordinating combined activities on its behalf.</li> </ul>



# Proposed 3<sup>rd</sup> Tier Roundtable Priority: Improve Roundtable Operations

Proposed priority	Findings	Recommendations
9. Improve Roundtable Operations		
Define Decision-Making	<ul style="list-style-type: none"> <li>While only 22% of interviewees would like to formalize the decision-making process, this issue is closely tied to other concerns expressed about the roles of Roundtable leadership and membership.</li> <li>The basic conflict is whether the executive team or the general membership is the ultimate decision-making authority (other conservation partnerships do it both ways, but it is clearly defined).</li> <li>The only precedence for voting on the Roundtable is when approval was sought before printing the 2006 report. Since then, the Executive Team has made all major decisions. In relative privacy.</li> </ul>	<ul style="list-style-type: none"> <li>It is important that the Roundtable define the ultimate decision-making authority (leadership or membership). It does not matter which one is selected, but only that it is clear when the Executive Team is authorized to make a decision and whether any actions have to come up for a vote of the general membership (e.g., such as election to the Executive Committee, publishing of major reports for logo permissions).</li> <li>The Roundtable must also decide whether it will operate by 100% consensus, an almost consensus (like the CBBC), or by a vote of a defined majority. If 100% consensus is desired, then it must be clear when this consensus is denied as well as when it is granted (i.e., through formal proposals and voiced objections).</li> </ul>
Governance and Accountability	<ul style="list-style-type: none"> <li>Only 17% of interviewees would like to see improved project governance and accountability as a top priority.</li> <li>As discussed previously under “Purpose”, when the Roundtable has a clear purpose, it gets results. When it doesn’t, it languishes.</li> </ul>	<ul style="list-style-type: none"> <li>After the Roundtable agrees on its top 3–5 priorities, implement a defined project management process, supported by the coordinator, who would not be responsible for content or legwork beyond project management).</li> </ul>
Meetings Structure	<ul style="list-style-type: none"> <li>Only 17% of interviewees would like to see improved structure to the roundtable meetings.</li> </ul>	<ul style="list-style-type: none"> <li>Keep meeting structures basically how they have been but increase adherence to topics and timing of agendas.</li> </ul>
Meetings Frequency, and Location	<ul style="list-style-type: none"> <li>Roundtable meetings have historically been every three months, lasting between 9am to 3pm. At least one interviewee said this could be even 2 hours shorter (10am to 2pm).</li> <li>Other conservation partnerships range from requiring as little as one hour every 3 months or as many a 2 full days every six months.</li> </ul>	<ul style="list-style-type: none"> <li>Straw poll at the 9/18 meeting how often and how long full Roundtable meetings should be, but the coordinator’s recommendation is to             <ol style="list-style-type: none"> <li>Hold a full membership meeting every 4 months (3 times per year) from 10am to 2pm, working through lunch.</li> <li>Keep the location at the Regional USFS unless combining the meeting with a field trip (not just a change of conference room).</li> <li>Between Roundtable meetings, Work groups should meet by phone once per month and in person once per month (2 meetings per months).</li> </ol> </li> </ul>





# Proposed 3<sup>rd</sup> Tier Roundtable Priorities: Expand Membership Diversity and Science Education / Collaboration

Proposed priority	Findings	Recommendations
10. Expand Membership Diversity	<ul style="list-style-type: none"> <li>50% of interviewees proposed expanding membership diversity as a top priority for 2010. Specific groups proposed for targeting include: commissioners, loggers, landowners, local government, open space staff, industry, recreation, wildlife, county staff, and officially partnering with other collaborative groups.</li> <li>The current contact list has 137 names 57 different organizations representing 13 different types of stakeholders (see table below). 33 members from 10 types attended the May 2009 meeting.</li> </ul>	<ul style="list-style-type: none"> <li>While expanding representation is important, the Roundtable should first define its membership structure before actively recruiting any new members or guests [see earlier recommendations].</li> </ul>
11. Science Education and Collaboration	<ul style="list-style-type: none"> <li>Only 33% of interviewees proposed that science education and collaboration should be a top Roundtable priority for 2010. Two interviewees thought the Roundtable could not be successful at this role.</li> </ul>	<ul style="list-style-type: none"> <li>The Roundtable is not be the best advantaged forum for creating or doing science (as is an academic institution), but it is a great place for sharing what science is known and developing recommendations and management guidelines based on existing science.</li> <li>An Ecology work group may add value to the Roundtable, but what its purpose and goals would be right now are unclear. It might be a good “advisory” role committee to have at the ready for when disagreements on what existing science is saying comes up on the Roundtable. Potentially include this question in the straw polls at the 9/18 meeting.</li> </ul>

Org Type	Contacts
Conservation	10
County	40
Energy	4
Federal	33
Insurance	2
Local gov't	5
Planning	2
Private	6
Recreation	1
Science / Academic	10
State	16
Timber	5
Water	3
Grand Total	137

Org Type	May Mtg.
Conservation	6
County	7
Energy	2
Federal	6
Local gov't	2
Planning	1
Science / Academic	3
State	4
Timber	1
Water	1
Grand Total	33



# Proposed 4<sup>th</sup> Tier Roundtable Priorities

Proposed priority	Findings	Recommendations
12. Mapping	<ul style="list-style-type: none"> <li>61% of interviewees proposed that improved mapping be a top Roundtable priority for 2010. 27% of interviewees opposed this.</li> <li>Some members are frustrated that the mapped priorities aren't implemented in the field and don't want to waste time further prioritizing areas.</li> <li>The mapping team is struggling to define a methodology; updating the 2006 map is not a simple, straightforward effort.</li> </ul>	<ul style="list-style-type: none"> <li>GIS resources are precious and costly and the Roundtable is fortunate that the USFS has volunteered one. The Roundtable should not waste this opportunity by rushing into a mapping exercise that is not well thought through or supported by Roundtable consensus. At the 9/18 meeting, the mapping team will propose a methodology for discussion. The process should not be rushed to meet the 9/28 FHAC deadline.</li> </ul>
13. Non-Profit Incorporation	<ul style="list-style-type: none"> <li>28% of interviewees cited some important benefits to the Roundtable from incorporating as a nonprofit, namely the ability to collect and transfer funds.</li> <li>The role of the Federal agencies in the Roundtable would not be badly impacted. They could still donate money through financial assistance agreements, and they could sit on the Board, but would not have voting rights for incorporation-related decisions (e.g., amending bylaws, approving budgets). They could still vote on strategic and operational decisions.</li> <li>There are examples of nonprofits with federal agencies on the Board: Owl Mountain Partnership (Colorado), Sandhills Task Force (Nebraska).</li> </ul>	<ul style="list-style-type: none"> <li>It is not clear that the Roundtable's current priorities for 2010 (monitoring, outreach, and demonstration projects) require the need to incorporate.</li> <li>It is premature at this time to start an incorporation process before the Roundtable reaches consensus on an updated mission, membership structure, leadership structure, and other priorities that have more consensus than this one.</li> </ul>
14. Biomass Utilization and Slash Sites	<ul style="list-style-type: none"> <li>Very few interviewees proposed that actively implementing biomass utilization or slash sites is not the best role for the Roundtable.</li> <li>Other groups are solely focused on these issues (e.g., Peak to Peak Wood)</li> <li>Instead the Roundtable should continue to raise awareness and support others in these efforts.</li> </ul>	<ul style="list-style-type: none"> <li>Implement a process for ensuring that Roundtable members are up to date on biomass utilization and slash site openings in their areas (i.e., ask a member in this field of work to forward announcements to coordinator?).</li> </ul>
15. Improve Relationship with NFRMPBWG	<ul style="list-style-type: none"> <li>It is fairly clear to everyone what the NFRMPBWG is and how it relates to the Roundtable. Communication lines are open, but greater coordination is desired, particularly on outreach.</li> </ul>	<ul style="list-style-type: none"> <li>Consider forming a formal coalition with the NFRMPBWG, and potentially other collaborative group, under an umbrella that may someday extend statewide.</li> </ul>



# Proposed Agenda for Roundtable Executive Team Meeting (9/11/09 morning)

## Topic

## Timing

1. Overview of upcoming events, review progress against work plan 9:00 – 9:20
2. Discuss findings from insight interviews and recommendations for Roundtable priorities for 2010 9:20 – 10:20
3. Break 10:20 – 10:40
4. Agree on agenda and materials for 9/18 Roundtable meeting 10:40 – 11:00
5. Strategize on desired outcomes from three-way afternoon meeting (with FRWWPWG and NFRMPBWG) 11:00 – 11:30
6. Review agenda and templates for FHAC presentation 11:30 – 11:45
7. Next steps 11:45 – 12:00



# Agenda for Next Roundtable Meeting (9/18/09)

Location: U.S. Forest Service Rocky Mountain Region, 740 Simms St., Golden, CO 80401

----- = Breaks

## Topic

1. Welcome, introductions, announcements 9:30 – 10:00
2. Review progress against work plan 10:00 – 10:15
3. Report on findings from interviews with Roundtable members on proposed 2010 priorities 10:15 – 10:45
4. Break 10:45 – 11:00
5. Discuss and evaluate recommendations for Roundtable 2010 priorities 11:00 – 11:45
6. Lunch (bring your own or order by email by 10am 9/17, see menu) 11:45 – 12:15
7. Agree on top Roundtable priorities through June 2010 (straw poll) 12:15 – 12:45
8. Recruit members to plan and implement initiatives 12:45 – 1:00
9. Break 1:00 – 1:15
10. Report on "Potential transition of MPB to Front Range Ponderosa forests: Impacts of past management history." (by Jenny Briggs, USGS); Q&A 1:15 – 1:45
11. Break 1:45 – 2:00
12. Update by FRWHPWG 2:00 – 2:15
13. Update on Monitoring effort 2:15 – 2:30
14. Update by Mapping Team 2:30 – 2:45
15. Next steps, closing 2:45 – 3:00



# Proposed Agenda for Three-Way Meeting with FRWWPWG, NFRMPBWG, and FRFTPR (9/11/09 afternoon)

Topic	Timing
1. Agree on objectives for the meeting: Today? Future meeting?	1:00 – 1:20
2. Review histories of the FRFTP, the Roundtable, the FRWWPWG, and the NFRMPBWG	1:20 – 1:45
3. Discuss overlaps and differences in each group's goals, scope, activities, and partners	1:40 – 2:30
4. Break	2:30 – 2:45
5. Brainstorm areas to work together	2:45 – 3:30
6. Agree on if/how to coordinate outreach to the public and elected officials (a near-term FRR priority)	3:30 – 3:45
7. Agree on next steps	3:45 – 4:00



# Next Steps

1. Agree on desired outcome for the afternoon 3-group meeting
2. Decide who will attend / present at FHAC (9/28 or 9/29)
3. Agree on how priorities will be finalized on the 9/18 Roundtable meeting  
(or by the 10/28 Core Team meeting)
4. Others TBD