

Front Range Roundtable

Optional Pre-Read for Quarterly Meeting
September 18, 2009

Roundtable Quarterly Meeting	U.S. Forest Service Rocky Mountain Region 740 Simms St Golden, CO 80401 303-275-5350	Friday 9/18	9:30 - 3pm
---------------------------------	--	----------------	------------



Purpose of this Optional Pre-Read

- In July and August of 2009, the Roundtable coordinator interviewed 18 participants about their experiences on the Roundtable and their proposed priorities for 2010.
- The results of these interviews and the coordinator's recommendations for the Roundtable will be presented at the 9/18 Roundtable meeting with discussion and informal voting / recruiting as follows:
 - 30 minute presentation
 - 45 minutes discussion
 - 30 minutes voting with colored stickers on flip charts (e.g., each participant will get colored stickers vote for or against 15 proposed priorities).
 - 15 minutes for people to sign up to work on top voted priorities.
- If you would like to read the coordinator's findings and recommendations for each proposed priority before the Roundtable meeting, please feel free to read this optional pre-read, slides 4 – 17.
- On Friday 9/11, the Executive Team met with the leaderships of the other Front Range groups and agreed on a set of coordination priorities for 2010. These priorities are shown on slide 6.



Agenda for Next Roundtable Meeting (9/18/09)

Location: U.S. Forest Service Rocky Mountain Region, 740 Simms St., Golden, CO 80401

----- = Breaks

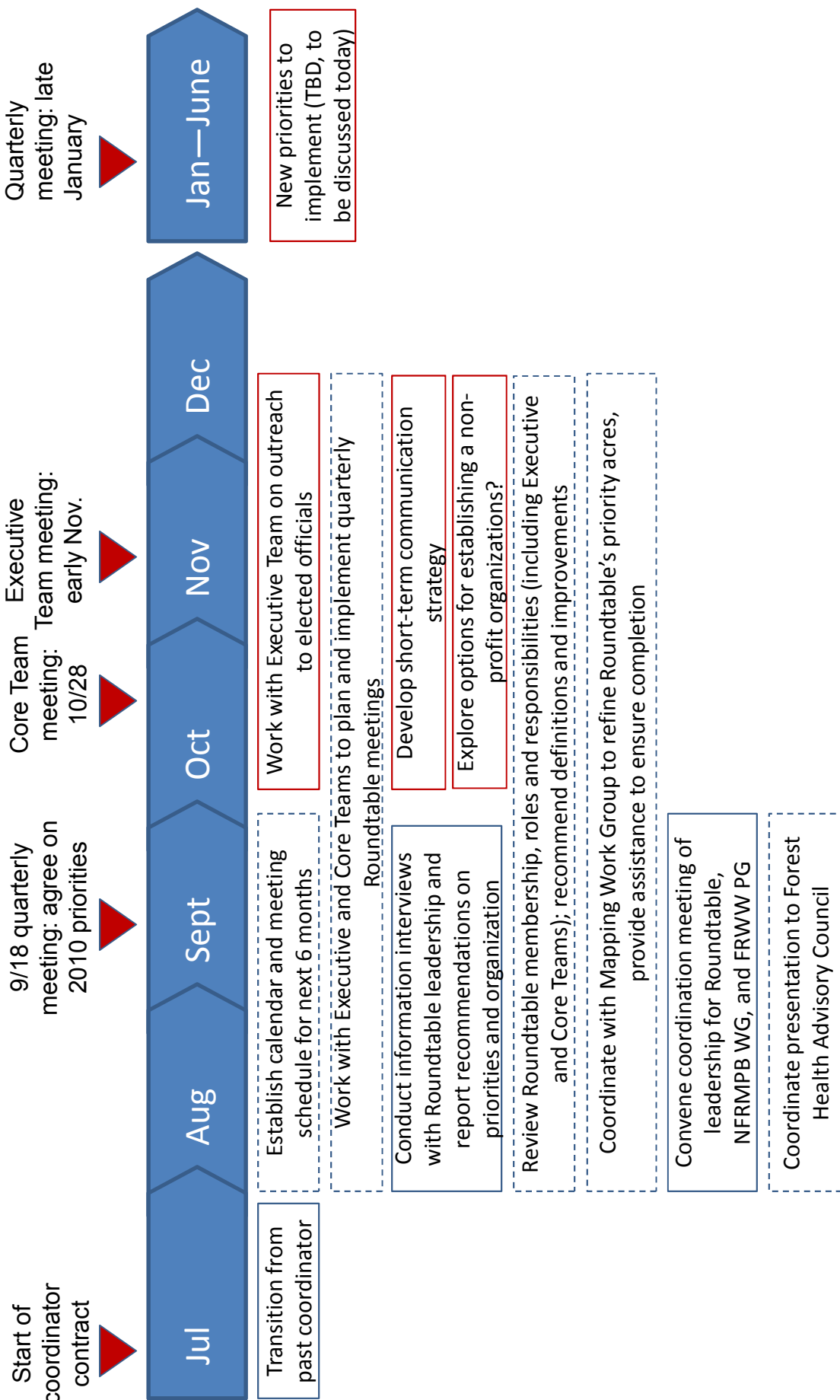
Topic

1. Welcome, introductions, announcements 9:30 – 10:00
2. Review progress against work plan 10:00 – 10:15
3. Report on findings from interviews with Roundtable members on proposed 2010 priorities and results of meeting with Front Range groups 10:15 – 10:45
4. Break 10:45 – 11:00
5. Discuss and evaluate recommendations for Roundtable 2010 priorities 11:00 – 11:45
6. Lunch (bring your own or order by email by 10am 9/17, see menu) 11:45 – 12:15
7. Agree on top Roundtable priorities through June 2010 (straw poll) 12:15 – 12:45
8. Recruit members to plan and implement initiatives 12:45 – 1:00
9. Break 1:00 – 1:15
10. Report on "Potential transition of MPB to Front Range Ponderosa forests: Impacts of past management history." (by Jenny Briggs, USGS); Q&A 1:15 – 1:45
11. Break 1:45 – 2:00
12. Update by FRWPPWG 2:00 – 2:15
13. Update on Monitoring effort 2:15 – 2:30
14. Update by Mapping Team 2:30 – 2:45
15. Next steps, closing 2:45 – 3:00



Coordinator's Scope of Work From July to December

- Completed
- In progress
- Upcoming



Note: Additional tasks completed but not planned include: submitting Gilpin grant request, providing proposed updates to Roundtable website (not yet implemented), submitting survey information to the CFRI for the FHAC
 Contact: gali@behconsulting.com



Roundtable Members Interviewed, Summer 2009

Name1	Name2	Org Type	Organization	Department or Title	Executive	Mapping	Core	NFRMPB	FRWWPWG
								WG ¹	2
Paige	Lewis	Conservation	The Nature Conservancy	Governmental Affairs	X		X		
Carole	Ekarius	Conservation	Coalition for the Upper South Platte			X			
Hal	Gibbs	Federal	US Forest Service	Arapaho and Roosevelt National Forests and Pawnee National Grassland		X	X	X	X
Glenn	Casamassa	Federal	US Forest Service	Arapaho and Roosevelt National Forests and Pawnee National Grassland	X		X		X
Bob	Leaverton	Federal	US Forest Service	Pike-San Isabel National Forests	X		X		X
Jeff	Kitchens	Federal	US Bureau of Land Management	Forestry Program Manager		X		X	
Mike	Lewelling	Federal	National Park Service				X		
Therese	Glowacki	Local gov't	Boulder County	Open Space				X	
Ben	Pearlman	Local gov't	Boulder County	Commissioners' office / staff	X		X		
Jim	Ignatius	Local gov't	Teller County	County Commissioner					
Wade	Yates	Local gov't	Jefferson County	County Administrator's Office					
Randal	Frank	Local gov't	Jefferson County	Open Space				X	
Jeanne	Nicholson	Local gov't	Gilpin County	County Commissioner					
Tony	Cheng	Science / Academic	Colorado State University	Colorado Forest Restoration Initiative					
Jeff	Jahnke	State	Colorado State Forest Service	State Forester	X		X	X	X
Dave	Hessel	State	Colorado State Forest Service	FRFTP Coordinator			X		X
Chuck	Dennis	State	Colorado State Forest Service	FRFTP State Operations		X	X	X	X
Don	Kennedy	Water	Denver Water Department	Environmental Planner					X

- Northern Front Range Mountain Pine Beetle Work Group
- Front Range Watershed Wildfire Protection Work Group

Contact: gali@behconsulting.com



Interview Questions and Results Categories

Questions

What's Working?

- Your organization's participation in the Roundtable: Why did your organization join the Roundtable? What benefits did it hope to receive from participation? Have these benefits been realized? Which ones? Why or why not?

Strategy

- Past activities: Overall, how satisfied are you with the progress made by the Roundtable? What activities were the most beneficial to you, your organization, and/or the Roundtable? Which did not result the way you had hoped?
- Roundtable priorities: What are the top priorities you see for the Roundtable over the next year?

Organization

- Roundtable organization: How would you describe the roles of the Executive Committee, the Core Team, and other members? What is the ideal frequency for each of these groups to meet? Do you see the need for any other/different groups to convene?
- If you could make any organizational changes, what would they be?

Operations

- What do you like about the way the Roundtable is currently operates? What would you like to see changed?
- How would you describe the the current relationships between the Roundtable and the **Front Range Fuels Treatment Partnership (FRFTP)**, **Front Range Watershed Wildfire Protection Working Group (FRWWPWG)** and the **Northern Front Range Mountain Pine Beetle Working Group (NFRMPBWG)**? Is there anything you would change about the way these groups operate and interact with the Roundtable? What would be your preferred relationships?

Partnerships

- 20. FRFTP
- 21. FRWWPWG
- 22. NFRMPBWG

Results Categories

- 1. Accomplishments
- 2. Consensus Building
- 3. Awareness, Information Sharing, and Satisfaction
- 4. Re-Define Purpose: Focused / Broad?
- 5. Monitoring
- 6. Outreach
- 7. Demonstration Project II
- 8. Science
- 9. Mapping
- 10. Biomass Utilization and Slash Sites
- 11. Re-Define Executive Team
- 12. Re-Define Core Team
- 13. Re-Define Membership Structure
- 14. Expand Diversity
- 15. Non-Profit Status
- 16. Decision-Making
- 17. Governance and Accountability
- 18. Meetings Structure
- 19. Meetings Frequency and Location

See separate report "Interview Notes" for Quotes per Category



Recommended Roundtable Priorities

 Already in progress

 Agreed to joint effort with other Front Range groups (9/11)

		Fase of Implementation	
		Lower	Higher
3 rd tier priorities	9. Improve Roundtable operations 10. Improve relationship with NFRMPBWG	1 st tier priorities 1. Acknowledge and celebrate successes to date 2. Outreach 3. Demonstration project 4. Redefine purpose: stay focused or go broad?	2 nd tier priorities 5. Improve relationship with FRFTP 6. Monitoring 7. Improve organizational structure 8. Improve relationship with FRWWPWG
	11. Mapping 12. Science education and collaboration 13. Biomass utilization and slash sites 14. Expand membership diversity 15. Nonprofit incorporation	4 th tier priorities	Lower

Importance to Roundtable Members



Coordinator’s Proposed Prioritization and Recommendations (1 of 2)

Proposed Priority	Coordinator’s Recommendations
1. Acknowledge and celebrate successes to date	<ul style="list-style-type: none"> • Cake at January meeting with roll call of all accomplishments to date.
2. Outreach	<ul style="list-style-type: none"> • Work with other Front Range groups on a targeted joint outreach strategy to educate elected officials about forest challenges and need for state and federal funding.
3. Demonstration Projects	<ul style="list-style-type: none"> • Work with other Front Range groups to agree on overlapping areas of priority and apply for landscape-scale funding together.
4. Re-define Purpose: Stay Focused or Go Broad?	<ul style="list-style-type: none"> • Take straw poll 9/18 to see where the energy is, then discuss what to do if it’s not clear
5. Improve Relationship with FRFTP	<ul style="list-style-type: none"> • Executive team met on 9/11 and agreed to lead this effort directly with the FRFTP
6. Monitoring	<ul style="list-style-type: none"> • Already happening, consider shifting GIS resources from mapping team
7. Improve Organizational Structure	<ul style="list-style-type: none"> • Top priority: define Core team purpose, 2nd priority: define membership structure, 3rd priority: define executive team structure
8. Improve Relationship with FRWWPWG	<ul style="list-style-type: none"> • Already happening since 9/11 meeting, agreed to work as two separate groups



Coordinator’s Proposed Prioritization and Recommendations (2 of 2)

Proposed Priority	Coordinator’s Recommendations
9. Improve Roundtable Operations	<ul style="list-style-type: none"> • Reduce quarterly meeting frequency and duration (e.g., 3 times per year, 10am—2pm) • Implement project management processes for work groups
10. Improve relationship with NFRMPBWG	<ul style="list-style-type: none"> • Already happening since 9/11 Executive Team meeting
11. Mapping	<ul style="list-style-type: none"> • Continue with the Mapping Team’s current (limited) scope of work, but don’t expand it
12. Science education and collaboration	<ul style="list-style-type: none"> • Consider whether to formalize a science team and for what purpose
13. Biomass utilization and slash sites	<ul style="list-style-type: none"> • Do nothing at this time
14. Expand membership diversity	<ul style="list-style-type: none"> • Do nothing proactive at this time but continue to welcome guests. Before aggressively expanding diversity, first improve the existing Roundtable organizational structure, particularly membership definition.
15. Nonprofit incorporation	<ul style="list-style-type: none"> • Do nothing at this time, but continue to make other organizational and operational changes that make incorporating more possible. For example, finalize a mission, bylaws, operating procedures, etc. and line up potential funding sources.



TO BE DISCUSSED / REVISED 9/18 (STRAW POLLS)

Optional Pre-Read Begins



Proposed 1st Tier Roundtable Priority: Acknowledge and Celebrate Successes To Date

Proposed Priority	Findings	Recommendations
1. Acknowledge and celebrate successes to date		
Accomplishments	<ul style="list-style-type: none"> Some important recommendations from 2006 have been (or are about to be) realized, including biomass utilization, long term stewardships contracts, increased federal funding for on the ground treatments, increased public and political awareness, slash sites for private landowners, CWPPs, and the continuation of the Roundtable. 	<ul style="list-style-type: none"> Acknowledge and celebrate: <ol style="list-style-type: none"> The significant accomplishments that have been realized through the support of the Roundtable. The fact that through the Roundtable, 29 organizations representing a diverse range of stakeholders reached consensus about how to reduce fire risk and achieve forest restoration in the Lower Montane ecoregion, an area of almost 350k acres that needs thinning treatment. The value that the Roundtable’s work has provided to its members and the Front Range community and that the existence of the Roundtable—even it were only a forum to exchange information—has immense value to many members. This doesn’t have to be a big party; it can be as simple as a cake and a roll call of accomplishments at the December meeting.
Consensus Building	<ul style="list-style-type: none"> In 2006 the Roundtable achieved its original goals of convening diverse stakeholders, figuring out areas of agreement versus disagreement, and reaching consensus on what to do about any area of agreement (the only area of agreement turned out to be about the Lower Montane ecoregion). 	
Awareness, Information, Satisfaction	<ul style="list-style-type: none"> The 2006 report has not “sat on a shelf.” It has been cited in proposals for grant funding. Roundtable members benefit from sharing science and technical information: elected officials are becoming educated on forest ecology and agency partners are sharing implementation best practices. Many Roundtable members are highly satisfied with their participation. 	



Proposed 1st Tier Roundtable Priorities: Outreach and Demonstration Projects

Proposed priority	Findings	Recommendations
<p>2. Outreach</p>	<ul style="list-style-type: none"> 61% of interviewees proposed that outreach be a top Roundtable priority for 2010. Only one interviewee felt that outreach was premature given the strategic issues facing the Roundtable. There is not agreement on what form or content that outreach should take. 	<ul style="list-style-type: none"> Assign to the core team (or recruit a new working group devoted to outreach) the task of developing and implementing an outreach strategy through 2010.
<p>3. Demonstration Projects</p>	<ul style="list-style-type: none"> 72% of interviewees proposed that another Woodland Park-type demonstration project should be a top Roundtable priority for 2010. Only one interviewee felt that this was not the best role for the Roundtable. This is a role that the Roundtable has played with success before. It should be fairly straightforward to do it again. 	<ul style="list-style-type: none"> Assign to the core team (or recruit a new working group devoted to demonstration projects) the task of developing and implementing a plan to launch a second demonstration project by the end of 2010.



Proposed 1st Tier Roundtable Priority: Redefine Purpose—Stay Focused or Go Broad?

Proposed priority	Findings	Recommendations
<p>4. Re-define Purpose</p>	<p>Purpose: Stay Focused or Go Broad?</p> <ul style="list-style-type: none"> The Roundtable’s mission—as of 2006—was to “develop a long-term vision and roadmap for protecting communities from the risk of wildfire and restoring forest health in 10 Colorado Front Range Counties.” 50% of interviewees would like to revisit or update the Roundtable’s purpose. These interviewees feel this mission either: <ol style="list-style-type: none"> No longer fits; Was accomplished with the publishing of the 2006 recommendations; or Is not being realized by current Roundtable activities. All three types of sentiments expressed indicate that the mission statement can be updated to represent more current viewpoints. New consensus on Roundtable priorities can be used to help re-define the mission. 	<ul style="list-style-type: none"> Propose the matrix of priorities to the Roundtable at the 9/18 meeting; try to agree on the top 3–5 to organize around. If no agreement is reached on 9/18, let the core team decide on 10/28. Agreeing on top priorities should not wait until the December Roundtable meeting. On the larger issue of updating the mission, the Roundtable must first decide whether its going to stay focused or go broad (see below).
<p>Stay Focused or Go Broad?</p>	<ul style="list-style-type: none"> In 2006, the Roundtable reached agreement on what would reduce fire risk and restore forests in the Lower Montane. Since then, it has struggled with trying to reach consensus about what would be best in the Upper Montane. Some members want the Roundtable to focus on implementing the recommendations agreed on in 2006 and not get diverted by trying to expand the areas of consensus. Some members feel the other Front Range groups (watershed and beetle) grew out of the Roundtable’s inability to address these issues. They feel that the Roundtable is losing influence because it is not taking on these issues itself. One member wants the Roundtable to expand geographically to the south. Either way, many members feel the Roundtable should broaden its scope. 	<ul style="list-style-type: none"> At the 9/18 Roundtable meeting, members should decide [with a “straw poll” whether the primary mission is to (1) implement the 2006 recommendations or (2) expand the scope of agreement to create new recommendations for issues not previously addressed (e.g., watersheds, beetles, Upper Montane ecology), or (3) both, accepting that it is difficult to do either one with excellence when trying to do both.



Proposed 2nd Tier Roundtable Priority: Improve Relationship with FRFTP

Proposed priority	Findings	Recommendations
<p>5. Improve Relationship with FRFTP</p>	<ul style="list-style-type: none"> The Roundtable was originally a creation of the Front Range Fuels Treatment Partnership. However, the current relationship, roles, and responsibilities are unclear. Everyone agrees that the Roundtable makes consensus-based recommendations, and the individual agencies in the FRFTP decide whether or not to accept and implement those recommendations. There is disagreement on how much the agencies actually act on the Roundtable priorities. There is also disagreement on whether the FRFTP is an active partnership outside of the Roundtable anymore. Policy issues may be preventing agencies from implementing Roundtable priorities. 	<ul style="list-style-type: none"> It is important to clarify the relationship and obligations between the Roundtable and the FRFTP, or some Roundtable members may become disaffected. Working together on the monitoring initiative may help structure and inform this discussion. It may also be useful to explore policy barriers to FRFTP implementation and target those for change through outreach (e.g., requirements to treat a certain number of acres for a given total cost requires an agency to let cost decisions override other priorities, such as Roundtable priorities).



Proposed 2nd Tier Roundtable Priority: Monitoring

Proposed priority	Findings	Recommendations
<p>6. Monitoring</p>	<ul style="list-style-type: none"> • 66% of interviewees proposed that monitoring of treatments since 2006 be a top Roundtable priority for 2010. No one said that it should not be. • A monitoring effort was kicked off in early 2009 and planned as a tabular effort instead of a mapping effort: this would have resulted in an estimate of total acres treated but no evaluation of whether the treatments were in Roundtable priority areas. One person was assigned to this effort. • In May 2009, a separate mapping effort was kicked off in May 2009 to focus on further prioritization of treatment areas. An entire team of 10 people volunteered for this effort. While no one interviewed opposed a monitoring effort, 27% of interviews questioned the wisdom of another mapping prioritization effort. 	<ul style="list-style-type: none"> • Consider shifting resources from mapping to monitoring, since the monitoring effort has much more Roundtable consensus [see Mapping interview results later].



Proposed 2nd Tier Roundtable Priority: Improve Organizational Structure

Proposed priority	Findings	Recommendations
<p>7. Improve Organizational Structure (continued on next page)</p> <p>Redefine Executive Team</p>	<ul style="list-style-type: none"> • 38% of interviewees expressed concern about the current structure and composition of the Executive Team. • Both environmentalists and Federal agencies are separately perceived to be “co-opting” the process. • The Executive Team likes the small size for efficiency and believes the team has worked well, but are open to changing the structure to meet Roundtable members’ concerns about fair representation. 	<ul style="list-style-type: none"> • The Roundtable should clearly document the executive team’s structure, roles, and procedures (e.g., decision-making, joining. Rotating off). First ,the executive team must decide whether to document the structure and procedures as they exist now (or have been until now), or change them to meet some of the concerns expressed about representation, transparency, and change. • A common approach to conservation partnership executive teams features: a set number of seats; seats may be assigned to specific organizations (e.g., TNC, USFS, CSFS), or types of groups (recreation, county commissioners, water, timber, etc.); staggered terms to maintain institutional knowledge; process for rotating membership; etc.
<p>Redefine Core Team</p>	<ul style="list-style-type: none"> • The Core Team is the institutional knowledge center of the Roundtable, with its longest-tenured members. • It has been helping the coordinator create agendas and materials for quarterly Roundtable meetings, but beyond that, it lacks a clear purpose and might be underutilized given the collective experience of the team. 	<ul style="list-style-type: none"> • Organize the core team around key priorities for 2010. The team may still meet as one team, but people should be assigned to help achieve specific Roundtable priorities, with tasks and deliverables for each monthly meeting. • Invite Roundtable members to join the Core Team if they want to actively work on the Roundtable priorities for 2010.



Proposed 2nd Tier Roundtable Priority: Improve Organizational Structure (Continued)

Proposed priority	Findings	Recommendations
<p>7. Improve Organizational Structure (continued)</p> <p>Redefine Membership</p>	<ul style="list-style-type: none"> 38% of interviewees proposed tightening up the membership structure (rules and roles) as a top Roundtable priority for 2010. There are no longer any membership definitions at the Roundtable, whereas there used to be. Some members may be authorized to speak on behalf of their organizations while others may not, and the Roundtable does not currently know who falls into which category. Some organizations have several members attend Roundtable meetings, but the Roundtable does not know who is the designated member that may speak for that organization. Some conservation partnerships have clearly defined membership profiles with rules, responsibilities, sometimes dues (average \$2,500 per organization), and sometimes signed agreements to designate the member and alternate and share use of organizational names, logos, and IP developed collaboratively. 	<ul style="list-style-type: none"> When the Roundtable makes a public statement regarding an area of consensus, it is important that it know on behalf of which organizations it has permission to speak. The Roundtable should document and implement a membership structure that allows the Roundtable to know who are members and who are guests, and how a member becomes a guest. The Roundtable should also decide how many members may join per organization and whether there needs to be one designated member, and an alternate. At the 9/18 meeting, members should take a straw poll to decide if this is a greater priority than the others proposed, and if so, how these decisions should be made, by whom, and by when.



Proposed 2nd Tier Roundtable Priority: Improve Relationship with FRWWPWG

Issues	Findings	Recommendations
8. Improve Relationship with FRWWPWG	<ul style="list-style-type: none"> The FRWWPWG is motivated by protecting communities and promoting the importance of watersheds to communities both in and outside of the WUI. The FRWWPWG has clear goals and activities: (1) it is conducting watershed assessments to prioritize zone of concern to inform CWPPs, (2) it is promoting the creation of new watershed-level protection plans, called (CWP)² and is about to demonstrate its first use in Summit County, and (3) it is communicating to the public and policy makers about fire risks to watersheds. The group's scope is larger than that of the Roundtable's 10 counties. 	<ul style="list-style-type: none"> The Roundtable shares the FRWWPWG's motivations does not agree with its activities. The differences between the desired goals and activities of the FRWWPWG and the Roundtable are not insurmountable, but resolving these differences and coming to agreement diverts time and energy away from other Roundtable priorities, namely implementing the 2006 recommendations regarding areas of agreement.
Concerns about on-ground implications	<ul style="list-style-type: none"> Roundtable members have concerns about the implications of the FRWWPWG's work on the ground. Some Roundtable members believe that FRWWPWG is not taking enough science into account, particularly around the use of fire and the unknowns about the need for or results of forest treatments in the Upper Montane. The benefits of the proposed (CWP)² are not well understood or demonstrated yet. Some Roundtable members feel introducing new (CWP)² when communities have just finished or are struggling with CWPPs seems confusing, redundant, and intimidating. 	<ul style="list-style-type: none"> The executive team should decide whether these concerns are solvable, and how quickly. A great deal of time has already been spent trying to resolve these differences, without success. If the executive team decides it won't be possible to resolve differences quickly, then the two groups are encouraged to formally separate, so that there is no confusion about the Roundtable's direct involvement in the FRWWPWG's work.
Concerns about process	<ul style="list-style-type: none"> Some Roundtable members feel that the FRWWPWG process has not included all stakeholders, namely scientists and conservationists. 	<ul style="list-style-type: none"> Instead, the two groups are encouraged to start a new coalition of Front Range place-based partnerships with any other groups that wish to coordinate communication and other activities. (e.g., NFRMPBWG).
Part of Roundtable?	<ul style="list-style-type: none"> The FRWWPWG clearly started out as a working group of the Roundtable. However, the Roundtable never reached consensus on approving the goals and activities of the FRWWPWG. The working group moved ahead on its proposed activities—increasingly with other partners not on the Roundtable. 	



Proposed 3rd Tier Roundtable Priority: Improve Roundtable Operations

Proposed priority	Findings	Recommendations
9. Improve Roundtable Operations		
Define Decision-Making	<ul style="list-style-type: none"> While only 22% of interviewees would like to formalize the decision-making process, this issue is closely tied to other concerns expressed about the roles of Roundtable leadership and membership. The basic conflict is whether the executive team or the general membership is the ultimate decision-making authority (other conservation partnerships do it both ways, but it is clearly defined). The only precedence for voting on the Roundtable is when approval was sought before printing the 2006 report. Since then, the Executive Team has made all major decisions. In relative privacy. 	<ul style="list-style-type: none"> It is important that the Roundtable define the ultimate decision-making authority (leadership or membership). It does not matter which one is selected, but only that it is clear when the Executive Team is authorized to make a decision and whether any actions have to come up for a vote of the general membership (e.g., such as election to the Executive Committee, publishing of major reports for logo permissions). The Roundtable must also decide whether it will operate by 100% consensus, an almost consensus (like the CBBC), or by a vote of a defined majority. If 100% consensus is desired, then it must be clear when this consensus is denied as well as when it is granted (i.e., through formal proposals and voiced objections).
Governance and Accountability	<ul style="list-style-type: none"> Only 17% of interviewees would like to see improved project governance and accountability as a top priority. As discussed previously under “Purpose”, when the Roundtable has a clear purpose, it gets results. When it doesn’t, it languishes. 	<ul style="list-style-type: none"> After the Roundtable agrees on its top 3–5 priorities for 2010, implement a defined project management process with goals, deliverables, responsibilities, and deadlines.
Meetings Structure	<ul style="list-style-type: none"> Only 17% of interviewees would like to see improved structure to the roundtable meetings. 	<ul style="list-style-type: none"> Keep meeting structures basically how they have been but increase adherence to topics and timing of agendas.
Meetings Frequency, and Location	<ul style="list-style-type: none"> Roundtable meetings have historically been every three months, lasting between 9am to 3pm. At least one interviewee said this could be even 2 hours shorter (10am to 2pm). Other conservation partnerships range from requiring as little as one hour every 3 months or as many as 2 full days every six months. 	<ul style="list-style-type: none"> Straw poll at the 9/18 meeting how often and how long full Roundtable meetings should be, but the coordinator’s recommendation is to <ol style="list-style-type: none"> Hold a full membership meeting every 4 months (3 times per year) from 10am to 2pm, working through lunch. Keep the location at the Regional USFS unless combining the meeting with a field trip (not just a change of conference room). Between Roundtable meetings, Work groups should meet by phone once per month and in person once per month (2 meetings per months).



Proposed 3rd Tier Roundtable Priorities: Improve Relationship with NFRMPBWG

Proposed priority	Findings	Recommendations
<p>10. Improve Relationship with NFRMPBWG</p>	<ul style="list-style-type: none"> It is fairly clear to everyone what the NFRMPBWG is and how it relates to the Roundtable. Communication lines are open, but greater coordination is desired, particularly on outreach. 	<ul style="list-style-type: none"> Consider forming a formal coalition with the NFRMPBWG, and potentially other collaborative group, under an umbrella that may someday extend statewide.



Proposed 4th Tier Roundtable Priorities

Proposed priority	Findings	Recommendations
11. Mapping	<ul style="list-style-type: none"> 61% of interviewees proposed that improved mapping be a top Roundtable priority for 2010. 27% of interviewees opposed this. Some members are frustrated that the mapped priorities aren't implemented in the field and don't want to waste time further prioritizing areas. The mapping team is struggling to define a methodology; updating the 2006 map is not a simple, straightforward effort. 	<ul style="list-style-type: none"> GIS resources are precious and few and the Roundtable is fortunate that the USFS has volunteered one. The Roundtable should not waste this opportunity by rushing into a mapping exercise that is not well thought through or supported by Roundtable consensus. At the 9/18 meeting, the mapping team will propose a methodology for discussion. The process should not be rushed to meet the 9/28 FHAC deadline.
12. Science Education and Collaboration	<ul style="list-style-type: none"> Only 33% of interviewees proposed that science education and collaboration should be a top Roundtable priority for 2010. Two interviewees thought the Roundtable could not be successful at this role. 	<ul style="list-style-type: none"> The Roundtable is not be the best advantaged forum for creating or doing science (as is an academic institution), but it is a great place for sharing what science is known and developing recommendations and management guidelines based on existing science. An Ecology work group may add value to the Roundtable, but what its purpose and goals would be right now are unclear. It might be a good "advisory" role committee to have at the ready for when disagreements on what existing science is saying comes up on the Roundtable. Include this question in the straw polls at the 9/18 meeting.
13. Biomass Utilization and Slash Sites	<ul style="list-style-type: none"> Very few interviewees proposed that actively implementing biomass utilization or slash sites is not the best role for the Roundtable. Other groups are solely focused on these issues (e.g., Peak to Peak Wood) Instead the Roundtable should continue to raise awareness and support others in these efforts. 	<ul style="list-style-type: none"> Implement a process for ensuring that Roundtable members are up to date on biomass utilization and slash site openings in their areas (i.e., ask a member in this field of work to forward announcements to coordinator?).



Proposed 4th Tier Roundtable Priorities: Expand Membership Diversity and Non-Profit Incorporation Status

Proposed priority	Findings	Recommendations	Org Type	May Mtg.
14. Expand Membership Diversity	<ul style="list-style-type: none"> 50% of interviewees proposed expanding membership diversity as a top priority for 2010. Specific groups proposed for targeting include: commissioners, loggers, landowners, local government, open space staff, industry, recreation, wildlife, county staff, and officially partnering with other collaborative groups. The current contact list has 137 names 57 different organizations representing 13 different types of stakeholders (see table below). 33 members from 10 types attended the May 2009 meeting. 	<ul style="list-style-type: none"> While expanding representation is important, the Roundtable should first define its membership structure before actively recruiting any new members or guests [see recommendations]. 	Conservation County Energy Federal Local gov't Planning Science / Academic State Timber Water	6 7 2 6 2 1 3 4 1 1
15. Non-Profit Incorporation	<ul style="list-style-type: none"> 28% of interviewees cited some important benefits to the Roundtable from incorporating as a nonprofit, namely the ability to collect and transfer funds. The role of the Federal agencies in the Roundtable would not be badly impacted. They could still donate money through financial assistance agreements, and they could sit on the Board, but would not have voting rights for incorporation-related decisions (e.g., amending bylaws, approving budgets). They could still vote on strategic and operational decisions. There are examples of nonprofits with federal agencies on the Board: Owl Mountain Partnership (Colorado), Sandhills Task Force (Nebraska). 	<ul style="list-style-type: none"> It is not clear that the Roundtable's current priorities for 2010 (monitoring, outreach, and demonstration projects) require the need to incorporate. It is premature at this time to start an incorporation process before the Roundtable reaches consensus on an updated mission, membership structure, leadership structure, and other priorities that have more consensus than this one. 	Grand Total	33



4 Front Range Forest Groups

- On Friday, 9/11/09, the leadership teams of the 4 Front Range groups met for the first time.
- They agreed that the 4 groups would work together where it would be mutually beneficial but would operate as 4 separate groups with their own leaderships, memberships, and decision-making structures.
- The attendees agreed on how to coordinate in the future and to work together on 4 major initiatives:
 1. **Implementation:** Evaluate overlapping priority acres to identify a landscape-scale project with which to apply for funding
 2. **External Communication:** Develop a 2-page communication piece to explain Front Range forest health issues and how each of the 4 groups play a role in addressing different issues (to be used in outreach, described below)
 3. **Outreach:** Coordinate on outreach to elected officials
 4. **Internal Communication:** Define common terminology (e.g., “protection”, different treatment actions in live forests vs. dead forests); see if overlapping “zones of agreement” can be expanded if definitions are precise).



REVISED

Front Range Forest Groups

	FRFTP	Roundtable	NFRMPBWG	WWPVG
Year formed	2002	2004	2007	2007
Mission	<ul style="list-style-type: none"> Formed to reduce wildland fire risks along the Colorado Front Range through sustained fuels treatment projects that are economically feasible, socially acceptable, and ecologically sustainable; to protect communities from wildland fires; and to restore fire-adapted ecosystems.” 	<ul style="list-style-type: none"> Develop a long-term vision and roadmap for achieving comprehensive forest restoration and fire risk mitigation goals within Front Range forests and to engage local communities in the effort.” 	<ul style="list-style-type: none"> Facilitate the interchange of ideas between federal, state, and local agencies working along the Front Range on Mountain Pine Beetle issues” 	<ul style="list-style-type: none"> Protect water supplies from catastrophic fire.”
Partners	<ul style="list-style-type: none"> Limited to federal and state agencies 	<ul style="list-style-type: none"> Any stakeholders welcome 	<ul style="list-style-type: none"> Limited to federal, state, and local agencies 	<ul style="list-style-type: none"> Any stakeholders welcome
History	<ul style="list-style-type: none"> Formed in response to the worst fire season in Colorado recorded history Prioritized acres for treatment across the Front Range Created the Roundtable to broaden its capacity and expertise to include representatives from state and federal agencies, local governments, environmental conservation organizations, academic and scientific communities, and industry and user groups. 	<ul style="list-style-type: none"> Representatives from the Nature Conservancy and the Wilderness Society helped the FRFTP recruit, convene and lead the Roundtable. In 2006, the Roundtable agreed on forest treatment goals (1.5 m acres) and recommendations to achieve faster results 		<ul style="list-style-type: none"> TBD from WWPVG



Outcomes of 3-Way Meeting: Top 4 Approved Coordination Priorities

Proposed teams¹

Proposed coordination area (listed in descending order or consensus)

	Roundtable	NFRMPBWG ²	FRWWPWG ³
1. Evaluate overlapping priority acres to identify a landscape-scale project with which to apply for funding (ARRA by 9/30, or other funding options)	TBD	Therese Glowacki	TBD
2. Develop a 2-page communication piece to explain Front Range forest health issues and how each of the 4 groups play a role in addressing different issues (to be used in outreach, described below)	Paige Lewis Hal Gibbs	Irene Shonle	Katherine Timm Don Kennedy Dave Hessel
3. Coordinate on outreach to elected officials	Paige Lewis Ben Perlman Bob Leaverton	Megan Davis Jan Hackett	Dave Hessel Don Kennedy
4. Define common terminology (e.g., "protection", different treatment actions in live forests vs. dead forests)	Hal Gibbs	Allen Owen	Chuck Dennis

5. Share information developed by each group for further distribution (e.g., post on websites, email to members)
 - Of interest to all 3 groups but not prioritized
6. Consider simplifying the group names
 - Of interest to Roundtable and WWPWG only
7. Hold future meetings between leaderships of groups
 - Of interest to all 3 groups but not prioritized
8. Consider whether the Roundtable and NFRMPBWG can reach agreement on issues enough to integrate the NFRMPBWG as a work group of the Roundtable.
 - Of interest to NFRMPBWG only
9. Hold check-in calls between coordinators of groups
 - Of interest to NFRMPBWG only
10. Try to reach Roundtable consensus on expanding community protection zones to include critical infrastructure (
 - Of interest to WWPWG only

1. Many team members are involved in more than one group. While it will be helpful for these teams that members can take the other groups' perspectives, each team member should still represent just one group (and that group's particular needs and stakeholders) on these coordination teams.

2. Northern Front Range Mountain Pine Beetle Work Group

3. Front Range Watershed Wildfire Protection Work Group

Contact: gali@behconsulting.com

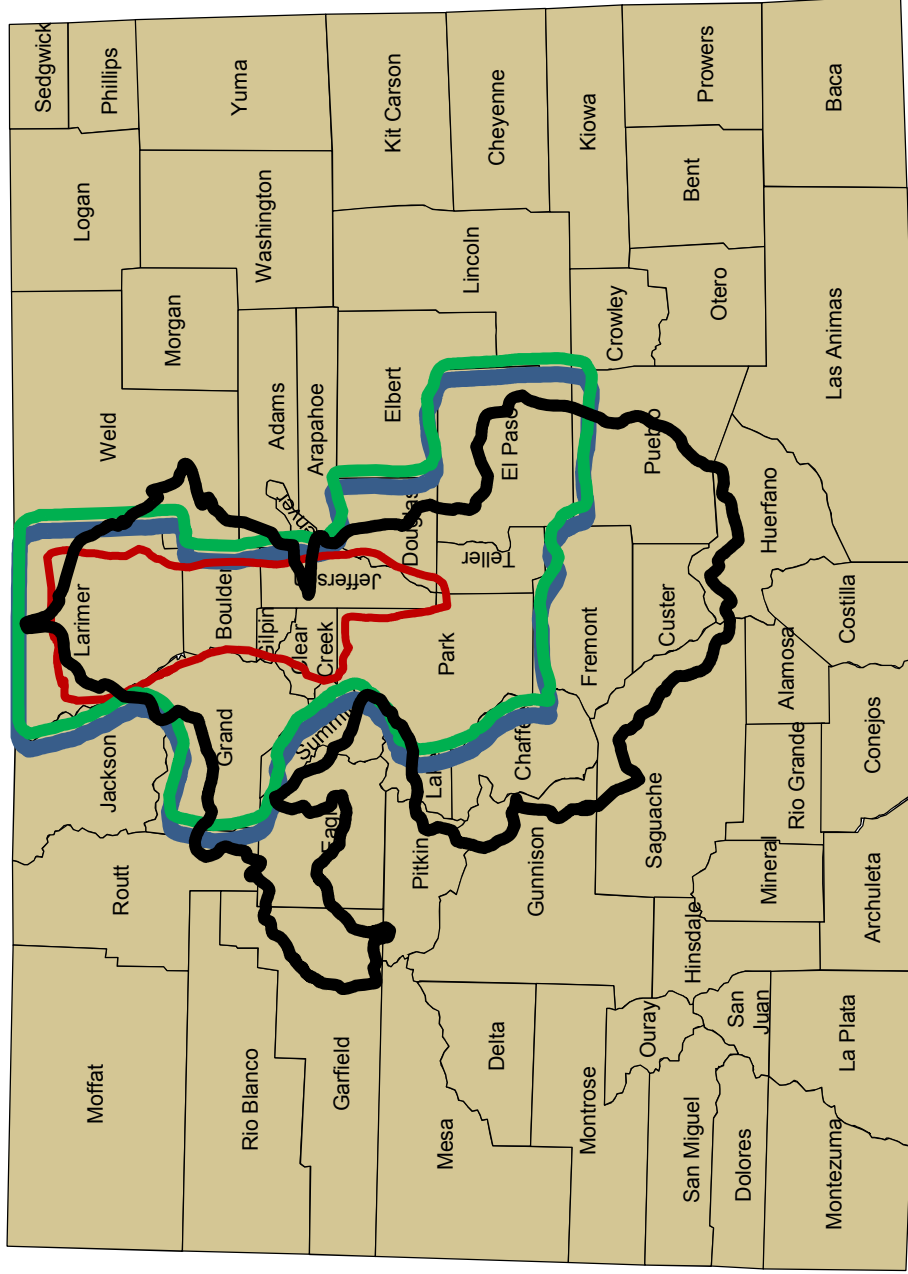


REVISED

Geographic Scopes

- FRFTP
- Roundtable
- NFRMPBWG
- WWPWG

Colorado



- The WWPWG is currently working in the area shown but has decided to expand its scope statewide

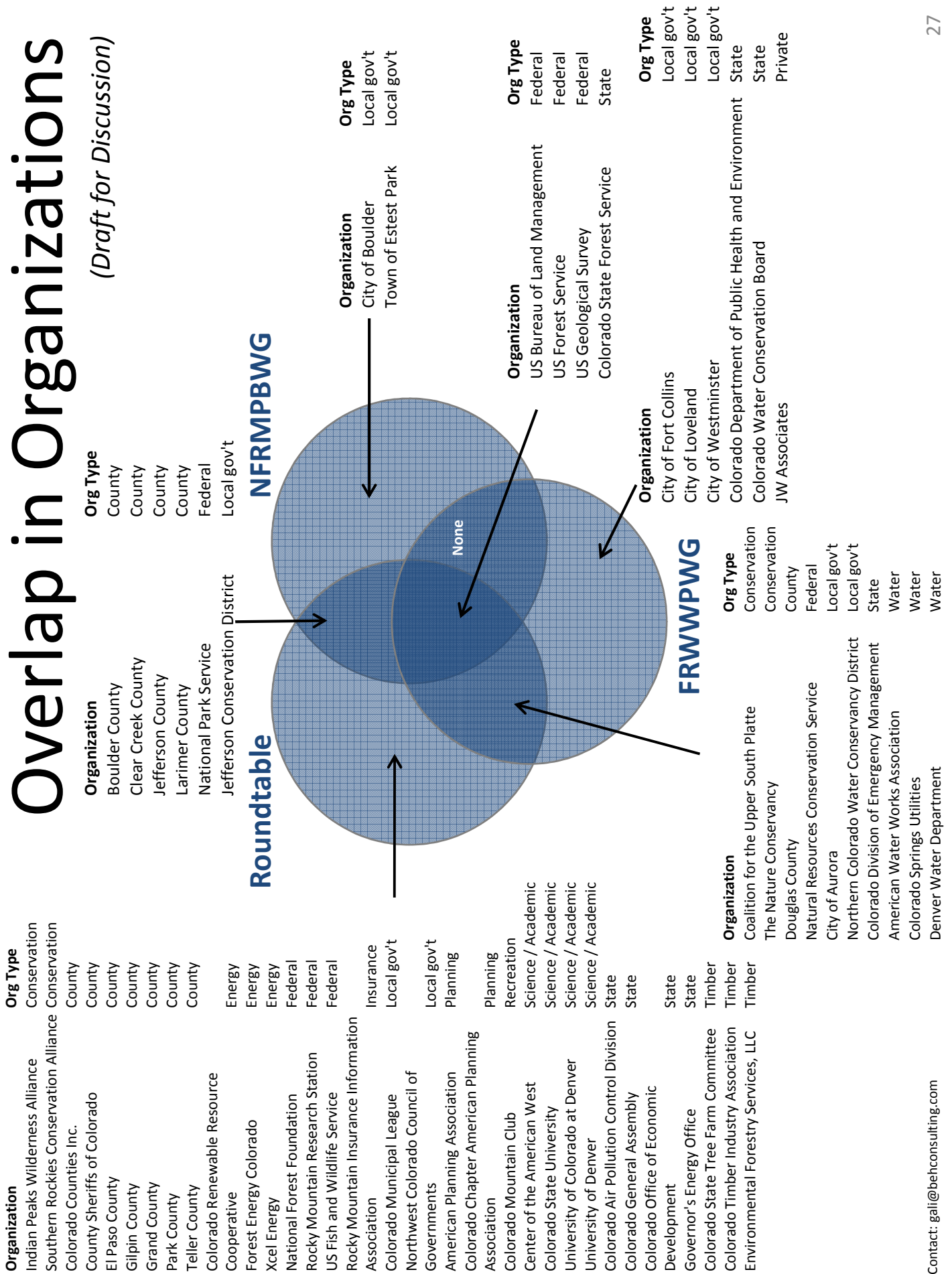


Organization Structures and Activities

	FRFTP	Roundtable	NFRMPBWG	WWPVG
Structure	<ul style="list-style-type: none"> • Executive team • Steering group • Implementation team (Districts) • Ad hoc teams (none currently) • Communications team 	<ul style="list-style-type: none"> • Executive team • Core team • Ad hoc work groups (e.g., currently monitoring and mapping) • Coordinator 	<ul style="list-style-type: none"> • Core team • Policy team • Forest management • Communications • Coordinator 	<ul style="list-style-type: none"> • Executive Group • Working Group • Outreach subgroup • Funding subgroup • Communications • Coordinator
Key activities	<ul style="list-style-type: none"> • Information exchange • Implementation • Roundtable • WWPVG • CWPPs • Annual report 	<ul style="list-style-type: none"> • Coalition building • Treatment monitoring and evaluation • Outreach to elected officials • Landscape-scale implementation projects 	<ul style="list-style-type: none"> • Information exchange • Public outreach and education • Cross-boundary treatment coordination 	<ul style="list-style-type: none"> • Watershed assessments (4 completed): Upper South Platte, Upper Colorado (Grand), Pikes Peak, Blue River (Summit) • (CWP)² • Communications

Overlap in Organizations

(Draft for Discussion)



Organization	Org Type
Indian Peaks Wilderness Alliance	Conservation
Southern Rockies Conservation Alliance	Conservation
Colorado Counties Inc.	County
County Sheriffs of Colorado	County
El Paso County	County
Gilpin County	County
Grand County	County
Park County	County
Teller County	County
Colorado Renewable Resource Cooperative	Energy
Forest Energy Colorado	Energy
Xcel Energy	Energy
National Forest Foundation	Federal
Rocky Mountain Research Station	Federal
US Fish and Wildlife Service	Federal
Rocky Mountain Insurance Information Association	Insurance
Colorado Municipal League	Local gov't
Northwest Colorado Council of Governments	Local gov't
American Planning Association	Planning
Colorado Chapter American Planning Association	Planning
Association	Planning
Colorado Mountain Club	Recreation
Center of the American West	Science / Academic
Colorado State University	Science / Academic
University of Colorado at Denver	Science / Academic
University of Denver	Science / Academic
Colorado Air Pollution Control Division	State
Colorado General Assembly	State
Colorado Office of Economic Development	State
Governor's Energy Office	State
Colorado State Tree Farm Committee	Timber
Colorado Timber Industry Association	Timber
Environmental Forestry Services, LLC	Timber
Coalition for the Upper South Platte	Conservation
The Nature Conservancy	Conservation
Douglas County	County
Natural Resources Conservation Service	Federal
City of Aurora	Local gov't
Northern Colorado Water Conservancy District	Local gov't
Colorado Division of Emergency Management	State
American Water Works Association	Water
Colorado Springs Utilities	Water
Denver Water Department	Water

Organization	Org Type
Boulder County	County
Clear Creek County	County
Jefferson County	County
Larimer County	County
National Park Service	Federal
Jefferson Conservation District	Local gov't

Roundtable NFRMPBWG FRWWPWG

Organization	Org Type
City of Boulder	Local gov't
Town of Estes Park	Local gov't

Organization	Org Type
US Bureau of Land Management	Federal
US Forest Service	Federal
US Geological Survey	Federal
Colorado State Forest Service	State

Organization	Org Type
City of Fort Collins	Local gov't
City of Loveland	Local gov't
City of Westminster	Local gov't
Colorado Department of Public Health and Environment	State
Colorado Water Conservation Board	State
JW Associates	Private

Organization	Org Type
Coalition for the Upper South Platte	Conservation
The Nature Conservancy	Conservation
Douglas County	County
Natural Resources Conservation Service	Federal
City of Aurora	Local gov't
Northern Colorado Water Conservancy District	Local gov't
Colorado Division of Emergency Management	State
American Water Works Association	Water
Colorado Springs Utilities	Water
Denver Water Department	Water



Upcoming Roundtable Meetings and Events

Event	Place	Date	Time	Purpose	Executive	Mapping	All Roundtable	Core
Governor's Forest Health Advisory Council	Denver TBD	9/28 or 9/29 (TBD)	TBD (45 minutes)	Highlight recent progress and coming priorities / challenges	X			X
Public Kickoff for NFF Conservation Campaign	Denver TBD	TBD Oct	TBD		X			
Core Team Meeting	Boulder TNC: 2424 Spruce St., Boulder, CO 80302, Room 308	Wed 10/28/09	1 - 4pm	To organize members around initiatives approved by Roundtable on 9/18				
Executive Team Meeting	TBD	Nov TBD	TBD	Debrief from Core team meeting, plan for next Quarterly meeting	X			
Regional (5 districts) CCI meeting	TBD	December TBD	TBD	Outreach to counties / commissioners				
Roundtable Quarterly Meeting	TBD	January 2010 TBD	10 -- 2pm?		X	X	X	X
Executive Team Meeting	TBD	March 2010 TBD	9 -- 12pm?		X			
Roundtable Quarterly Meeting	TBD	May 2010 TBD	10 -- 2pm?		X	X	X	X
Executive Team Meeting	TBD	July 2010 TBD	9 -- 12pm?		X			
Roundtable Quarterly Meeting	TBD	September 2010 TBD	10 -- 2pm?		X	X	X	X

Core team meetings TBD 10/28